



Haringey Council

Report for:	CABINET 9 July 2013	Item Number	
Title:	Community Safety Strategy 2013 - 2017		
Report Authorised by:	Lyn Garner, Director Place and Sustainability 		
Lead Officer:	Hazel Simmonds, Interim Head of Community Safety		
Ward(s) affected: All	Report for Key/Non Key Decisions: Key		

1. Describe the issue under consideration

1.1 The Community Safety Partnership (CSP) has developed a new strategy (see attached Appendix A) in response to changes promoted by the Mayor of London and to the financial pressures on local authorities and their partners.

1.2 The outcomes in the appended strategy have been based on a comprehensive strategic assessment, multi-agency workshops and public consultation.

1.3 This is a complex and highly cross-cutting area of responsibility which requires awareness and collaboration across departments and cabinet portfolios. Successful delivery also depends on the performance of a range of partners accountable to the CSP.

2. Cabinet Member introduction

2.1 Community safety has been identified as a corporate priority to reflect its significance in Haringey and its importance to residents.



Haringey Council

2.2 This strategy has been developed during a time of reducing budgets and unprecedented change for policing, probation and local authority services. The focus is on a limited number of outcomes (see Table 1 below) that are well evidenced as providing a challenge in Haringey. These are:

2.3 Table 1 – Community Safety Strategic Outcomes:

Outcome One	Rebuild and improve public confidence in policing and maintaining community safety
Outcome Two	Prevent and minimise gang-related activity and victimisation
Outcome Three	Break the cycle of domestic and gender-based abuse by working in partnership to promote healthy and safe relationships
Outcome Four	Reduce re-offending with a focus on 16 – 24 year olds
Outcome Five	Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime, fraud and theft)
Outcome Six	Deliver the PREVENT strategy in Haringey

2.4 The tasks to deliver each strategic outcome will be set out in an annual delivery plan which will be overseen by the CSP. For each action there will be relevant milestones, targets, timelines and an appropriate lead agency identified. The delivery plan will also seek to rationalise the range of existing action plans across the council in order that officers work from this single document in future. A Performance Management Group (PMG) will ensure that progress against milestones and targets are monitored and met. Different partners will take responsibility for oversight and reporting on the outcomes to the PMG, affording greater scrutiny.

3. Recommendations

Cabinet is asked:

- to note the Strategy and comments from Overview and Scrutiny (7.4)
- to refer the Strategy to Full Council for approval



4. Alternative options considered

4.1 No alternative options were considered as a Community Safety Strategy is required and public consultation has informed the strategic outcomes recommended as part of the Strategy.

5. Links to key plans

5.1 This Strategy supports outcome two of the Corporate Plan, '*Safety and wellbeing for all: a place where everyone feels safe and has a good quality of life*'. It directly underpins and consolidates the cross-cutting principles of prevention, empowerment and partnership work, as well as elements of the corporate programmes to achieve improved outcomes for families, value for money and regeneration.

5.2 There are many related plans but this Strategy has specifically taken account of the:

- Mayor's Plan for Policing and Crime
- National Prevent Strategy (preventing violent extremism)
- National Treatment Plan
- Health and Wellbeing Strategy
- Strategy for Children and Young People
- Tottenham Plan
- Haringey Families First Programme
- Tottenham Regeneration Programme (underway)
- Town Centre Strategy (underway)
- Safeguarding Adults Prevention Strategy

6. Resources

6.1 The resources required to deliver on the strategic commitments will be covered by funds from the Mayor's Office for Policing and Crime - MOPAC (£802K), bolstered by partner and council contributions.

6.2 It should be noted that all MOPAC bids cover a four year period beginning 2013-14 but funds are guaranteed for a period of one year at this stage subject to delivery. There are tentative amounts suggested in our bid for the three following years depending on annual negotiation. Several partners have signed up to match fund projects and the council is in the process of agreeing additional funding for a new Community Safety Team structure that is fit for purpose to implement the Strategy and outcomes stated in the MOPAC bid.

7. Background information



Haringey Council

- 7.1 The Crime and Disorder Act 1998 and subsequent amendments commit statutory partners (local authorities, police, probation, fire service and health authorities) to doing all they can to prevent and reduce crime, disorder, substance misuse and re-offending.
- 7.2 A robust Strategic Assessment was undertaken to inform the Strategy using comprehensive data from across the council and partnership. A summary version of the Strategic Assessment is attached as Appendix B. The data within the assessment suggest that there are some considerable underlying issues including mental ill health, substance misuse, unemployment, increased offending among young adults (18-24) and the disproportionate effect of crime and victimisation on particular communities. Joint workshops will be taking place during the year between members and community partners of the Health & Wellbeing and Community Safety Partnerships to address areas of mutual concern and responsibility.
- 7.3 The Strategy will be delivered under a Head of Community Safety with, among others, lead professional roles for domestic violence, integrated offender management, gangs, anti-social behaviour and preventing violent extremism.
- 7.4 The Overview & Scrutiny Committee considered and gave its full support to the Strategy at a meeting on 17th June 2013.

8. Consultation

- 8.1 A first phase of consultation was undertaken to invite comments on the chosen priorities and to help identify any gaps. This was provided on the Haringey website and circulated to a wide local audience. Some of the points made in relation to questions about the causes of crime and ASB include:
- Lack of visible police presence
 - Gang Culture
 - The use of alcohol and drugs
 - Limited job opportunities for young and older people
 - Lack of general enforcement
- 8.2 A second survey was hosted by HAVCO and ran throughout May 2013 to invite comments on the proposed actions. The results showed that 90% of those who responded agreed that the Strategy had identified the right priorities. Some of the key outcomes from that process include:
- The need for better communication, listening and responding to residents
 - Prevention and early intervention in relation to gangs, domestic violence and offender management
 - Engaging with new and emerging communities
 - Concerns about whether older people are sufficiently engaged to improve their confidence in policing
 - Identifying employers who will recruit ex-offenders



Haringey Council

- The provision of more youth centres and getting young people into work

8.3 The consultation was supplemented by a community workshop in early June looking at opportunities for prevention, further partnership and equalities. It is also worth noting that a presentation was made to the Youth Council where it was agreed at this forum that the right areas had been prioritised.

8.4 Initial consultation with the NHS Clinical Commissioning Group (CCG) has identified a few areas of mutual concern. These include joint commissioning around mental health; prevention campaigns and interventions; information exchange especially around the joint priority of domestic violence; improving primary care services regarding substance misuse; continuing to ensure effective safeguarding links. A stronger relationship between the CSP and Health & Wellbeing Board will be established to take account of these significant overlaps.

9. Comments of the Chief Finance Officer and financial implications

9.1 This report and the associated strategy contain various actions that have financial implications including commissioning of services and creation of new posts. It is important to ensure that all activity is contained within available budgets.

9.2 The available budget includes both Council funds and funding identified by partner organisations and thus in implementing the strategy it needs to be clear what each organisations financial contribution is towards funding of an action.

9.3 The Council's base budget for Community Safety is £149,638 per annum and this has historically been used to meet staffing costs. In previous years this has been supplemented by external grant funding which has allowed the Council to run specific projects. The main source of external funding has been Community Safety grant which has been reduced from around £500,000 to £200,000 per annum in recent years.

9.4 For 2013-14 Community Safety Grant has been subsumed within the new MOPAC grant monies – which are expected to be worth £802,000. Additionally, June Cabinet has increased the Council base budget for Community Safety by £300,000. Thus the total funding available from the Council perspective to contribute to delivery of the strategy will be £449,638 of base budget and £802,000 of grant funding.

10. Head of Legal Services and legal implications

10.1 The Head of Legal Services has been consulted in the preparation of this report and confirms that the attached Community Safety Strategy complies with the Council's statutory duty under section 5 and 6 of the Crime and Disorder Act 1998 to publish a crime reduction strategy demonstrating how it and its partners intend to reduce crime and disorder, substance misuse and re-offending in the Borough.



10.2 The Local Authorities (Functions and Responsibilities) Regulations 2000 set out those functions that are not to be exercised solely by the Cabinet which includes the duty to implement a crime and disorder reduction strategy under the Crime and Disorder Act 1998. The adoption of the strategy is reserved to full Council.

11. Equalities and Community Cohesion Comments

11.1 An Equalities Impact Assessment is in draft form and equalities priorities will be built into the cross-cutting work of the CSP. This will be finally signed off by the CSP by mid-July. Some of the issues picked up from the data and consultation include:

- Victim and offender groups that are disproportionately higher than their numbers in the population
- Increases in young adult offenders (18-24)
- Increases in female offenders and the likely impact on children
- Minority groups severely affected by mental ill health, alcohol and other drugs
- Flaws in the quality of data capture

12. Policy Implication

12.1 Community safety is a complex issue which cuts across many policy areas. This strategy aims to add value – and not to duplicate - existing policy and activity through increased partnership delivery, co-location and matched funding.

12.2 Cross borough work will also take place in the delivery of the rape crisis counselling project and support to ASB victims and witnesses.

13. Reasons for decision

13.1 This Strategy fulfils the Council's statutory responsibilities and directly supports the core principles in the Corporate Plan.

14. Use of Appendices

- Appendix A Community Safety Strategy 2013 – 2017
- Appendix B Summary Version of Strategic Assessment

15. Local Government (Access to Information) Act 1985

16. Background Papers

- Community Safety Strategic Assessment 2012/13
- Community Safety Strategy 2011 - 2014